Columbia . Kansas City . Rolla . St. Louis

OFFICE OF THE PRESIDENT

321 University Hall Columbia, MO 65211 Telephone (573) 882-2011

August 16, 2006

The Honorable Tom Coburn, M.D.
Chairman
Subcommittee on Federal Financial Management
Attention: Anna Shopen
439 Hart Senate Office Building
Washington, DC 20510

FAX: (202) 228-3796

Dear Chairman Coburn:

As President of the University of Missouri, and given my responsibility to manage Federal Government Relations for the entire University of Missouri System, I am writing in response to your letter of July 27, 2006, in which you asked the University of Missouri-Columbia (UMC) and the University of Missouri-Rolla (UMR) to provide information regarding the outstanding research programs at our institutions. Please find below each question and the information you requested.

1) Please provide a list of all appropriations received by your institution from the year 2000 to present, and the amount of assistance received.

Given the variety of appropriations UMC and UMR receive from various agencies, we recommend that you address this question to the GSA, the Federal funding agency, or the proper Congressional Appropriations Subcommittee. All appropriations can be accessed publicly.

2) Please provide a summary of specific objectives or goals set to be achieved by any entity, program, project or service associated with an appropriation at your institution, and, for each appropriation, a list of accomplishments that can be attributed to the project, entity program or service (e.g. published peer-reviewed research, etc., depending on the nature of the earmarks your institution has received).

All specific objectives and goals are outlined by the granting Federal agency that UMR and UMC enter into contract with, and all grants received by UMC and UMR from a Federal agency are to meet specific terms and expectations of that contract. Specific measures of the success of our outcomes are determined by the specific goals outlined and agreed to by the Federal agency.

The Honorable Tom Coburn, MD August 16, 2006 page 2

3) How does your institution set a measure for standards to achieve quality and outcomes for entities, programs, projects, or services receiving assistance through earmarks or appropriations?

UNIVERSITY OF MO SYSTEM

As previously stated, all specific objectives and goals are outlined by the granting Federal agency that UMR and UMC enter into contract with, and all grants received by UMC and UMR from a Federal agency are to meet specific terms and expectations of that contract. Specific measures of the success of our outcomes are determined by the specific goals outlined and agreed to by the Federal agency.

4) Does your institution have a stated policy regarding Congressional earmarks or appropriations (if so, please describe)? Does your institution have a policy regarding partnering in research projects with other universities who may have a differing policy?

No to both questions.

5) Has your institution considered hiring a lobbyist to assist your institution in attaining familiarity with the opportunities that may exist to obtain Federal funds for research -- such as the earmarking process?

Yes.

6) In conclusion, do you find congressionally earmarked funds to have contributed in substantive way to your academic institution?

Yes.

The University of Missouri is committed to accountability, and we will continue to exercise appropriate stewardship of the funds taxpayers entrust to us. I hope that you and your staff find this information useful. Please let me know if I can provide further assistance.

Sincerely,

President

Chancellor Brady Deaton, UMC CC: Chancellor John Carney, UMR